

## Office of the President

June 1, 2022

GHC Community,

Welcome to the 2022/2023 Grays Harbor College Budget.

Looking back, 2021/2022 was a challenge, but we have been able to manage through the ups and downs of the pandemic and progressively offer more in-person instruction and services to students. Even though our enrollment continued to decline, Spring Quarter showed significantly less decrease than Fall and Winter. I consider this a good sign in looking forward to the coming year.

Although enrollment is projected to further decline in the coming year, we have trimmed the budget where possible and finally are filling key positions that we hope will turn the enrollment trend upward for the coming year, in spite of the projection. The 2022/2023 budget represents an increase in projected revenues and expenses, we have reduced our deficit by half for the coming year. The college received federal funding to offset revenue losses for this year and next. Our plan is that by increasing our enrollment and closely managing our budget, we will close the gap filled by federal funding by the end of next year.

Increasing our enrollment is the responsibility of the entire college. I am asking that each of us participate in the comprehensive enrollment plan developed by the College Priority 5 workgroup, as part of our planning process. With everyone's commitment and hard work, specific efforts in Guided Pathways, Strategic Enrollment Management and targeted areas of potential growth in our district will all contribute to meeting our enrollment goals. This plan is based on continuous measurement of progress toward these goals, which will allow us to adjust as the year progresses. Once again, I appreciate all of our efforts to economize over the past year. Now I am asking that you join me in committing to increasing our enrollment for the next year to make progress toward meeting our enrollment targets and increasing our local revenue, so that we can increase our capacity to meet the higher education needs of our community.

Thank you for your effort every day to serve our students and the entire community!



Edward J. Brewster, Ed. D  
President